

Welcome to Erehwon!

XAUFFA OPERATING AREA



Michael Maxey

Deputy Chief of Mission

Briefing to New Arrivals at Embassy Xauffa

Mission Objective

- Welcome to Xauffa.
- We face an uncertain situation.
- Internally Displaced Persons.
 - Sporadic Protests.
- We need more information.
 - Security Issues

National Political Atmosphere

- Government of Erehwon is a key bilateral partner – we do not want to see the country destabilized.
- Embassy is increasingly concerned with shift in protests to include anti-Western themes (due to anti-Muslim statements in US).
- President has assured the Ambassador that all is well but his public comments may have given a different signal.
- Embassy Emergency Action Committee (EAC) is concerned that host government is underestimating the seriousness of the situation.
- Ambassador wants a report on the security and humanitarian issues -- your participation in this process will involve interviewing key interlocutors and reporting back on specific security issues.

Team 9 – El Haj Amadou Tambe, Imam of the Central Mosque

Background: Renowned and respected leader with a militia background that is focused on promoting peace and avoiding conflict – a key ally for the embassy.

Agenda:

- (1) Gain a better understanding of El Haj in terms of his public messaging and potential response to popular anger against the US;
- (2) Assess presence or tolerance for religious extremism;
- (3) Determine if there is an effective dialogue between the government of Erewhon and the religious community; and
- (4) Assess what type of USG assistance would help counter any extremist messaging.

Team 10 – Rahima Tandja, Director General for Political Affairs (Americas), Ministry of Foreign Affairs

Background: Career diplomat served in Washington DC among other posts with a focus on administrative affairs but recently assigned to the Americas section. Has the trust of the Prime Minister.

Agenda:

- (1) Assess readiness of Government of Erehwon to protect the U.S. Embassy and non-official Americans in the event of civil unrest;
- (2) Determine MOFA role in addressing potential terrorist threat and protests, and the level of cooperation with neighboring countries to assess and counter terrorists attacks in the North;
- (3) Assess Erehwon's coordination with international donors to respond to growing humanitarian crisis.

Team 11 – Odette Makengo, Deputy Director, Ministry of Women's Affairs

Background: Humanitarian assistance background (Oxfam, UNICEF, etc.) – elected to Parliament and served for four years. She is a prominent voice and advocate for women's rights in an Islamic context.

Agenda:

- (1) Gain a better understanding of the role of women in countering violent extremism in Erehwon;
- (2) Assess Min. of Women's Affairs' role in addressing any gender issues related to current protests;
- (3) Assess vulnerability of IDP women and girls to violence and/or trafficking.

Team 12 – Waafa Hassan, Director, Professor of Political Science, Universite Euro-Afrique (UEA)

Background: Graduate of UEA and Pakistan's International Islamic University. Joined UEA faculty in 2005, served as Acting Dean of Islamic Studies and is now professor of political science.

Agenda:

- (1) Gain a better understanding of the concerns of students and youth in Erewhon;
- (2) Assess the involvement in youth in sporadic protests;
- (3) Determine if there are any radical Islamic elements infiltrating student groups on campus.

Cultural Awareness

Good diplomacy is good security.

Introduce yourself
properly.

Asalaam
Alaykum

السلام عليكم

Example of an
introduction.

Wa-alaykum
Asalaam

وعليكم السلام

In Summary

- Be Clear.
- Be Courteous.
- Be Diplomatic.
- Be Careful.

Follow Up After Your Meetings

- We will meet back at the Embassy after your meetings.
- Be ready to report on your findings and provide your assessment of the situation.
- Admin Note: Orange Vest





Yelacamp in the north of Erehwon.

Questions?

National Political Atmosphere

86,000 IDPs in Xauffa due to terrorist attacks in provinces creates potential for greater instability.

President of Erehwon has privately assured the US Ambassador that he would do all he could to protect the Embassy. However, the President's public statements have pandered to the protestors and inadvertently sent a signal that local and national police should not impede them.

Ministry of Foreign Affairs

Responsible for the safety of the Embassy but does not have direct command of either the police or paramilitary forces. However, he is on the National Security Council and reports to the President.

Xauffa (pronounced Zow-fa) is the capital of Erehwon.

The city has approximately 2 million residents while there are approximately 20 million people in the whole country.

National Police

Ministry of Interior
City & Urban Areas

Garde Nationale
5,000

Ministry of Interior
Rural Areas

National Gendarmerie
3,700

Ministry of Defense
Urban & Rural Areas

Ministry of Interior is responsible for ensuring law and order in Erehwon.

National Police responsible for urban areas, including airports and traffic issues. The police appear ill prepared for the job of protecting the Embassy and the Minister of the Interior is weak and apparently does not have full control over the police even though they are under his authority

Garde Nationale and National Gendarmerie have a split command structure - with the former under the command of Ministry of Interior and the latter under the Ministry of Defense. The President is the Commander-in-Chief. Minister of Foreign Affairs can, through direct report to the President and as member of the National Security Council, lobby for effective action to protect diplomatic missions.

Combined force of 8,700.

Situational Analysis

Conflict in rural areas by extremist groups has created IDP crisis. Garde Nationale and National Gendarmerie focus on rural not urban areas.

86,000 IDPs in Xauffa (need attention to essential needs in the IDP camps). Govt. does not believe extremists are threatening the capital but 10,000 minors in the streets - mostly teenagers -- this increases concerns for terrorist recruiting.

Anti-Islam rhetoric in the US and the response by religious leaders in Erehwon is causing tensions to rise.

Decision needed on whether to withdraw Peace Corps. Also, how to handle security issues related to 10,000 American citizens in Erehwon.

Deputy Chief of Mission De-Brief

Michael Maxey

My Background – Peace Corps volunteer 1974 – 1976, Brazil; 30 year career with USAID in Africa, Latin America & the Caribbean and the Middle East including USAID Representative on an Embedded Provincial Reconstruction Team (ePRT) in Iraq and Agriculture Advisor in Yemen.

Assignments in Guinea-Bissau, Barbados, Honduras, Costa Rica, Peru, Nicaragua, Iraq, West Bank – Gaza and Yemen. Latest assignment was Honduras working with at-risk youth in gang controlled areas – 2017 – 2018.

Thank You!

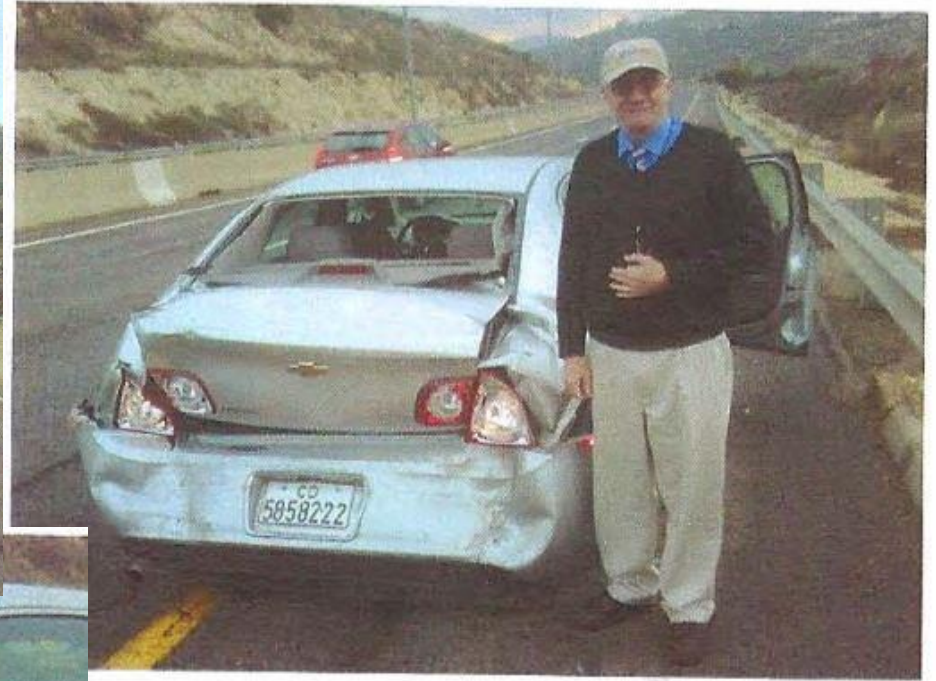
Feedback from interlocutors.

- Forming a relationship.
- Being respectful.
- Accomplishing your mission.
- Looking for win/win outcomes.

Why there is a “diplomatic” element in a security course.

- FSI’s intent was to have you focus on “doing a job” – getting information from meetings with local officials – and managing your personal security.
- Training objectives were to: (1) get a sense of what it feels like to balance mission and risk: (2) highlight the concept that good diplomacy reinforces good security; and (3) stress the need for continuous training.

West Bank - Gaza 2011 -2012



Memorandum to File

Date: October 27, 2011

Reply to: 
Attn: Michael Maxey, PCAP AOTR

Subject: Report of Car Accident

To: Executive Office, USAID West Bank Gaza

The purpose of this memorandum is to report an accident which occurred on February 10, 2011, during official travel from USAID WBG Tel Aviv to Jerusalem for meetings with partners under the PCAP Program. The USAID Driver with whom I was traveling was Giris Hamati. We left USAID Tel Aviv at approximately 9 am and traveled on Route 2 to Jerusalem. Approximately 30 km before reaching our destination we came around a curve and suddenly saw a work crew stopping traffic. The USAID Driver did an outstanding job in stopping the car but unfortunately the truck traveling at a high speed behind us could not stop and we were rear-ended.

I suffered a strained neck, a bruise on my chest from the seat belt, and later I had cracking sound when I moved my head back and forth. I checked with the Embassy Medical Unit in Jerusalem and they did not find anything wrong with me. I was permitted to complete my meetings and return to Tel Aviv. I am following up with a local medical doctor on issues related to my back and neck but there does not, at this point, seem to be major issues.



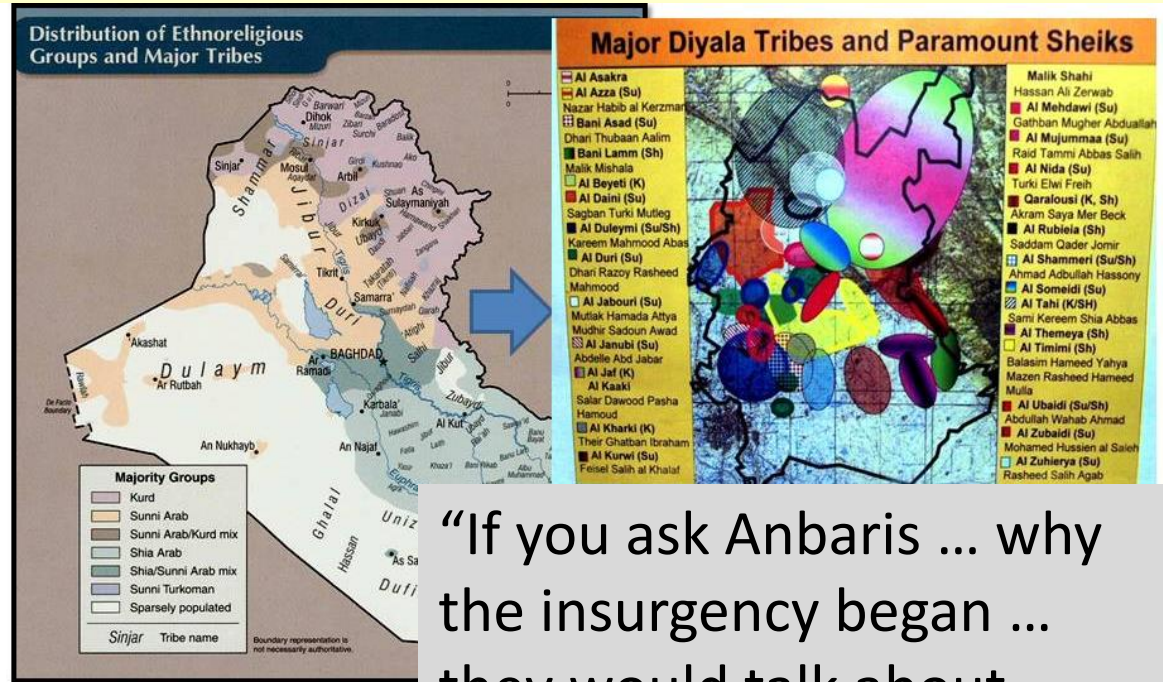
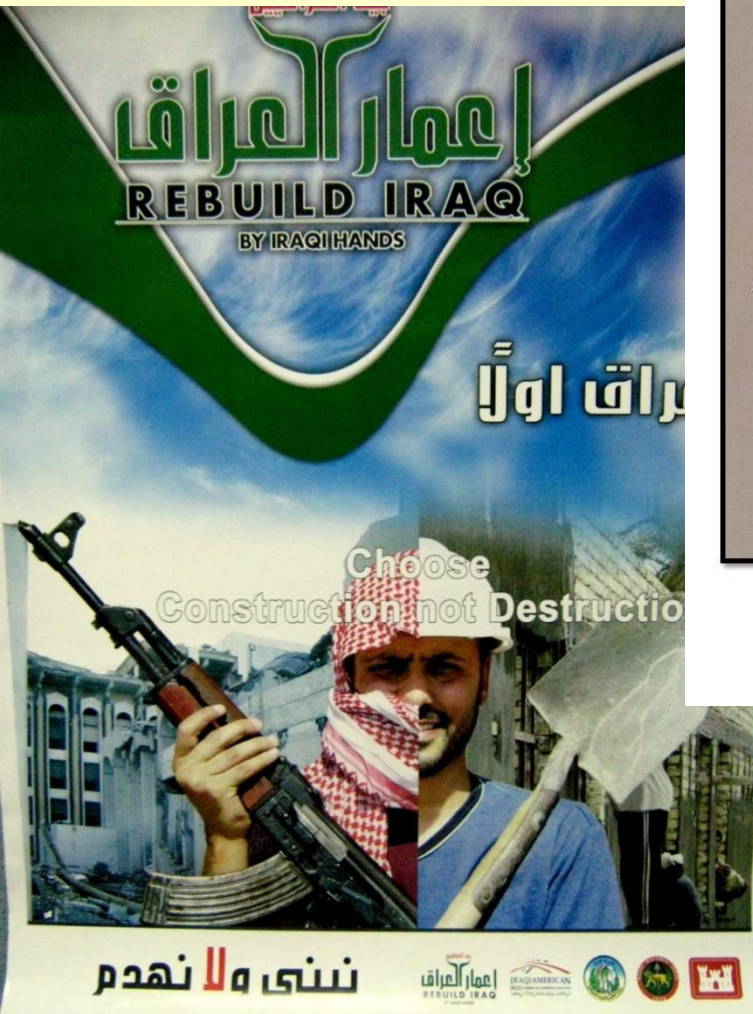
Balancing Mission with Risk.

Honduras 1988



Balancing Mission with Risk.

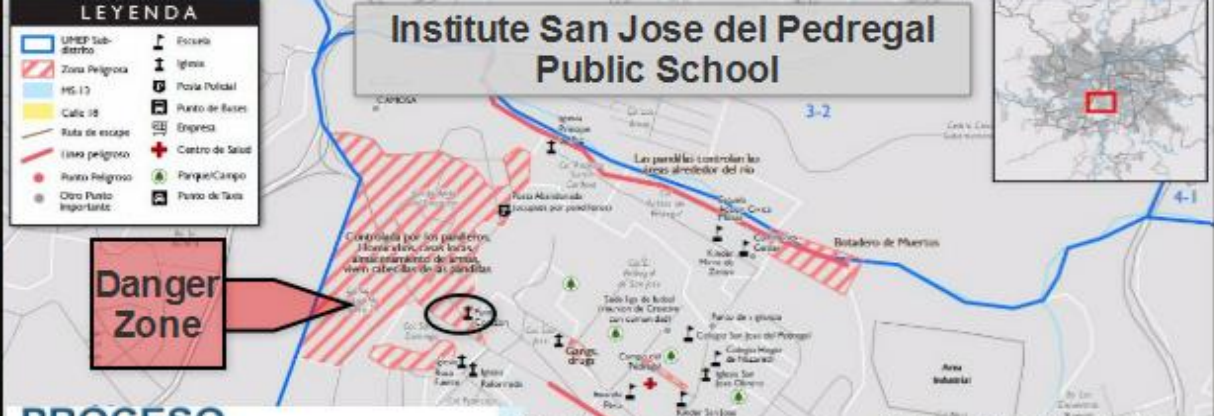
Iraq 2008 - 2010



“If you ask Anbaris ... why the insurgency began ... they would talk about mutual misunderstandings and a lack of cultural awareness on both sides.
Lt. General John Kelly, USMC

Good diplomacy Reinforces Good Security.

Honduras Gang Areas 2018



PROCESO DIGITAL
Periodismo que evoluciona e informa

Inicio Nacionales Internacionales Política Economía Metrópoli Migración

Salud y Sociedad Opiniones Actualidad Al Día Política Nacional

Asesinan maestro en instituto San José del Pedregal, en Tegucigalpa

Martes, 23 Marzo 2016 12:02 | [Imprimir](#) | [Email](#)

Más de 200 policías y militares realizan saturación en #ElPedregal

marzo 27, 2018

Compartir en Facebook | Compartir en Twitter | G+ | P



La policía nacional ejecutó una sorprendente jornada de saturación en la colonia El Pedregal de Comayacuila en la cual participaron 200 efectivos entre policías y militares.

Detienen a cinco alumnos de un Instituto capitalino con droga lista para ser vendida

marzo 2018

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Un herido deja enfrentamiento en el Instituto San José del Pedregal

16 de mayo 2016 10:41

El estudiante que resultó herido fue trasladado al centro de salud.

[Compartir en Facebook](#) | [Compartir en Twitter](#) | [G+](#) | [P](#)

Tegucigalpa - Un consejero del Instituto de educación media San José del Pedregal, localizado en la colonia El Pedregal de Tegucigalpa, fue asesinado a tiros hoy en las instalaciones del centro educativo.

Según un informe de la emisora HRN, la víctima es el docente José Manuel Flores Arguljo (50), miembro del Colegio de Educación Media de Honduras (COPEMH).

"Nosotros no tenemos evidencia de lo que aconteció, de lo que sabemos que el profesor Manuel Flores, un hombre identificado, que escribía artículos para medios de comunicación escrita, un hombre con mucho talento, consejero de estudiantes, desarrollando su trabajo adentro de la institución, en esta tarde trasera que nos encontramos donde pasa una calle, a él le dispararon, como la evidencia se observa los disparos aparecen por la espalda, y él cayó de la segunda planta a la primera planta", dijo el dirigente magisterial Luis Soza.

"No podemos decir nada porque no tenemos claridad, lo único que podemos decir es que el profesor Manuel Flores era un hombre que desde el mes de junio del golpe de estado, andaba en las calles permanentemente, andaba luchando en contra del golpe de estado", declaró.

Map of the El Pedregal neighborhood in Tegucigalpa, Honduras

Good Diplomacy Reinforces Good Security

Peru Hostage Event - December 17, 1996



Guerrilheiros fazem reféns no Peru

Grupos armados sequestram diplomatas e funcionários em 400 instalações em todo o país

Grupos surgiram em 84 como rival do Sendero Luminoso

FANS SAY NFL HAS DROPPED THE BALL

USA TODAY

TALK WITH THE STARS

Peru hostages face death

But rebels let deadline pass, release diplomats

60% of bypass patients have brain injury

Los Angeles Times

Peru Rebels Storm Diplomatic Party, Take Hundreds Hostage

A Hidden High-Tech Hot Spot

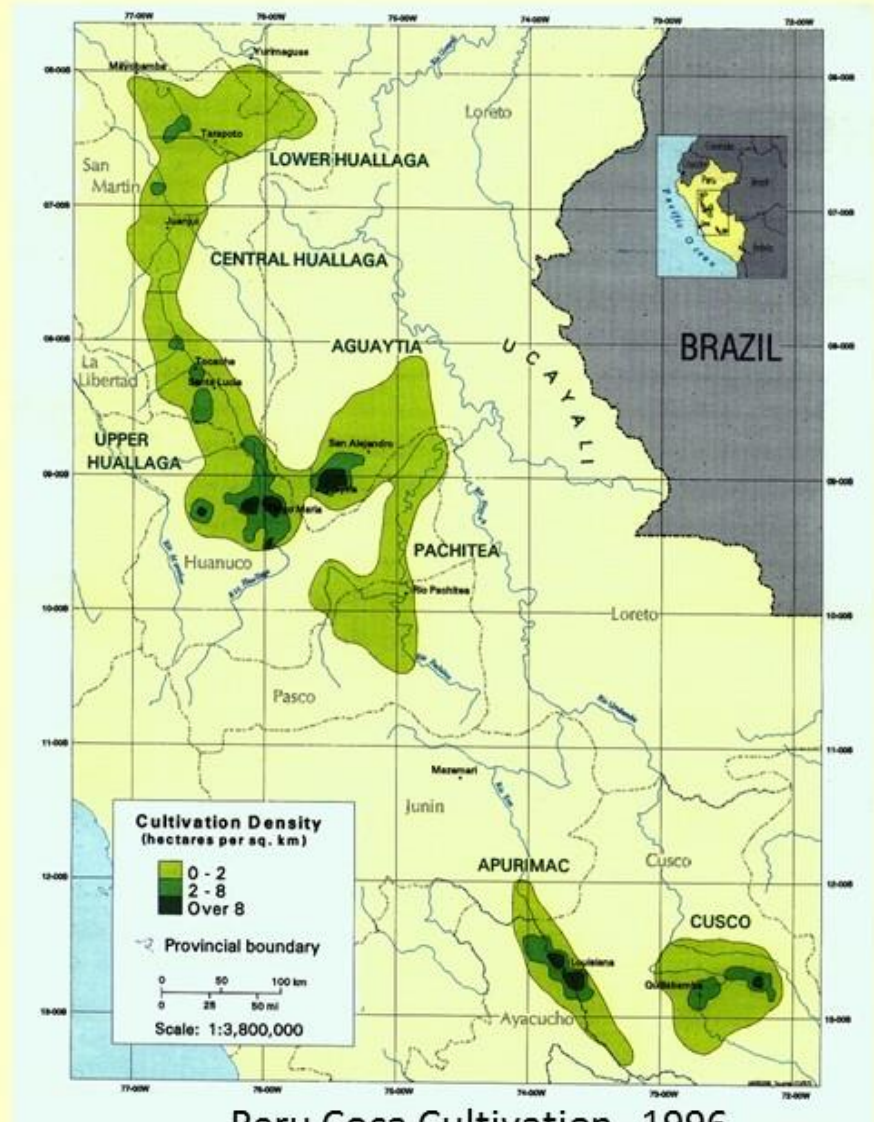
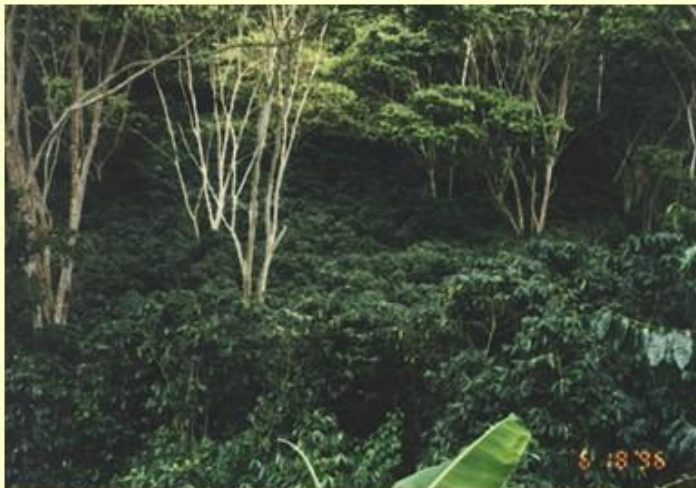
Crowds Land Return of Zaire Despot

6 Red Cross Workers Slain in Chechen Hospital



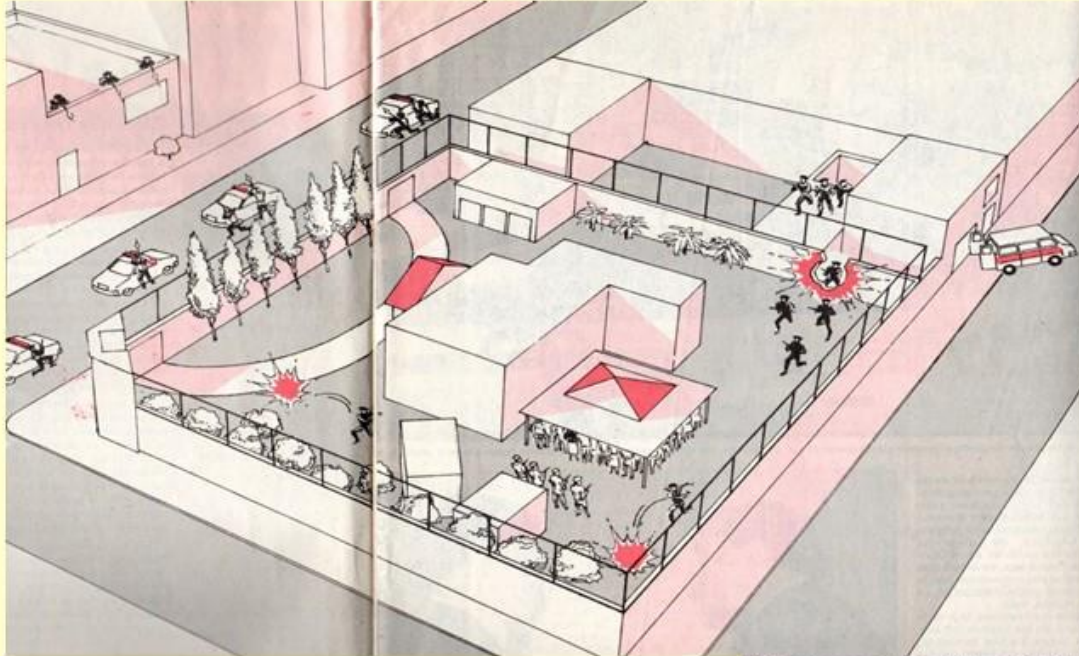
Good Diplomacy Promotes Good Security

Apurimac River Valley – Peru



Peru Coca Cultivation - 1996

Peru Hostage Event Japanese Ambassador's Residence December 17, 1996



Peru 1996

ESPECIAL

Cómo nos ve el mundo

USA - THURSDAY, DECEMBER 19, 1996 - USA TODAY

THE WORLD

Guerrillas' demand: Freedom for their comrades

Rebel group has usually directed its attacks against U.S. interests

By Stephen Barlow
USA TODAY

Three years ago a leader of Peru's Tigrero (Army) guerrillas issued a demand for a cease-fire. He said enough fighting, "enough blood on the ground, the grass is too brown, the sky is too blue."



Peru's Tigrero guerrillas demand a cease-fire.



Peru's Tigrero guerrillas demand a cease-fire.

HELLO CAPTIVE

Guerrillas were holding hundreds of hostages Wednesday in the Japanese embassy in Lima, Peru, but the embassy was not among those held.

- Austria: Arthur Schurhammer
- Bolivia: Jorge Guzmán
- Brazil: Camp Lou
- Canada: Anthony Brown
- Cuba: Pedro Olea
- Denmark: Morten Jørgensen
- France: Jean-Marie Le Pen
- Germany: Ingeborg
- Guatemala: José María
- Hong Kong: Andrew
- Japan: Masahiko
- Malaysia: Ahmad
- Norway: Ole
- Peru: Carlos
- South Korea: Lee
- Spain: Juan
- Switzerland: Hans
- Ukraine: Yuri
- United States: William
- Venezuela: Francisco



Map of Peru showing Lima and surrounding regions.

Japanese families wait in anguish

Japanese families wait in anguish for news of their loved ones held by guerrillas in Lima, Peru.

Map of Peru showing Lima and surrounding regions.

El diario de más ventas en los Estados Unidos, USA Today, dedicó sendas portadas a los sucesos peruanos. Lo mismo hizo el influyente El Mercurio de Chile.

Apóstados en las inmediaciones de la sede diplomática, decenas de hombres de prensa nacionales y extranjeras con sus cámaras al hombro o instaladas sobre tripodes detrás de la línea, aguardan cualquier desenlace que se pueda producir. La expectativa crece conforme pasan los días, especialmente para los que vienen de otro país, quienes están pasando las fiestas navideñas lejos de su hogar. Muchos de ellos ya son veteranos y están acostumbrados a situaciones de este tipo.

Francisco Medina (Antena 3, TV de España): "Esto trae desgraciadamente una mala imagen para el Perú. Tanto en Europa como en Estados Unidos se olvidaba que aquí ha habido regímenes militares y guerrillas. Va a tener que pasar un buen tiempo hasta que la gente se dé cuenta que estos países tienen muchas cosas

EL MERCURIO

Ante C. de Apelaciones:
Recursos de Amparo por Mery y Schilling

• Antecedentes de la causa de amparo...
• El Tribunal Pleno...
• El Tribunal Pleno...

Para Buscar Solución a Crisis de Refugiados
Canciller Japonés Se Reunió con Dato Fujimori

FOLHA DE S. PAULO 75

Guerrilheiros fazem reféns no Peru



Grupos armados...
Sequestração...
400 brasileiros...

Um grupo de guerrilheiros peruanos sequestrou 400 brasileiros em Lima, Peru, na noite de quarta-feira (18).



buenas, que están creciendo mucho en economía y que están haciendo un esfuerzo enorme por modernizarse. Esto evidentemente es negativo para el turismo y para las inversiones extranjeras".

Marco Aurelio (O Globo, TV Brasil): "Todo el Brasil está preocupado por esta situación. Esto va a repercutir en el mundo entero. Todos estamos en contra del terrorismo y esperamos que esta situación se resuelva pacíficamente".

Rodolfo del Tarcio (Reportero argentino de NBC News): "Este es un hecho que causa muchísima expectativa en todos los ámbitos, aquí y en cualquier parte del mundo. Hay una posición con respecto a este tipo de acciones que es normal en la gente y que todos manifiestan su rechazo. Mi única misión es informar sobre este hecho y voy a estar acá hasta que se termine".

Steve Shattler (Fox, TV de USA): "En Estados Unidos no saben muy bien lo que está pasando. Ellos creen que son de Cuba, o del Salvador o algo así. Piensan que son de Sendero Luminoso, y no hay nadie allí que sepa del MRTA, no hay mucha información acerca de este grupo. Es muy triste lo que pasa, y ojalá que todo salga bien. Fujimori tiene que tomar una decisión muy difícil. Todos aquí estamos a la espera de lo que va a suceder".

Claudio Camargo (Editor de Internacionales Revista 'Isto e' (Esto es'), la segunda más importante de Brasil): "Una cosa sí es cierta. La imagen del Perú como un país pacificado no es verdadera. Los Túpac Amaru han conseguido mostrar que la situación del país es más grave que lo que el gobierno quisiera pensar que fuera. Aquí la prensa tiene un papel muy grande que cumplir, que es mostrar la realidad más allá de la propaganda del gobierno. Se ha mostrado una imagen

FANS SAY NFL HAS DROPPED THE BALL
...NFL...
...NFL...

USA TODAY
...USA TODAY...

TALK WITH THE STARS
...TALK WITH THE STARS...

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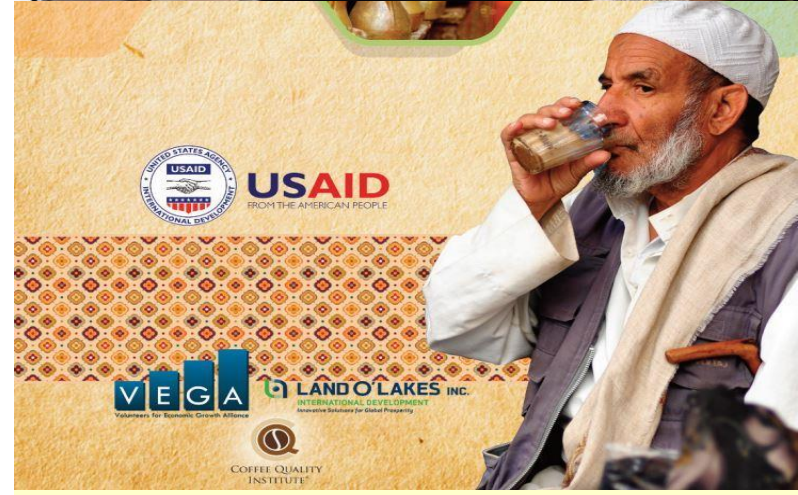
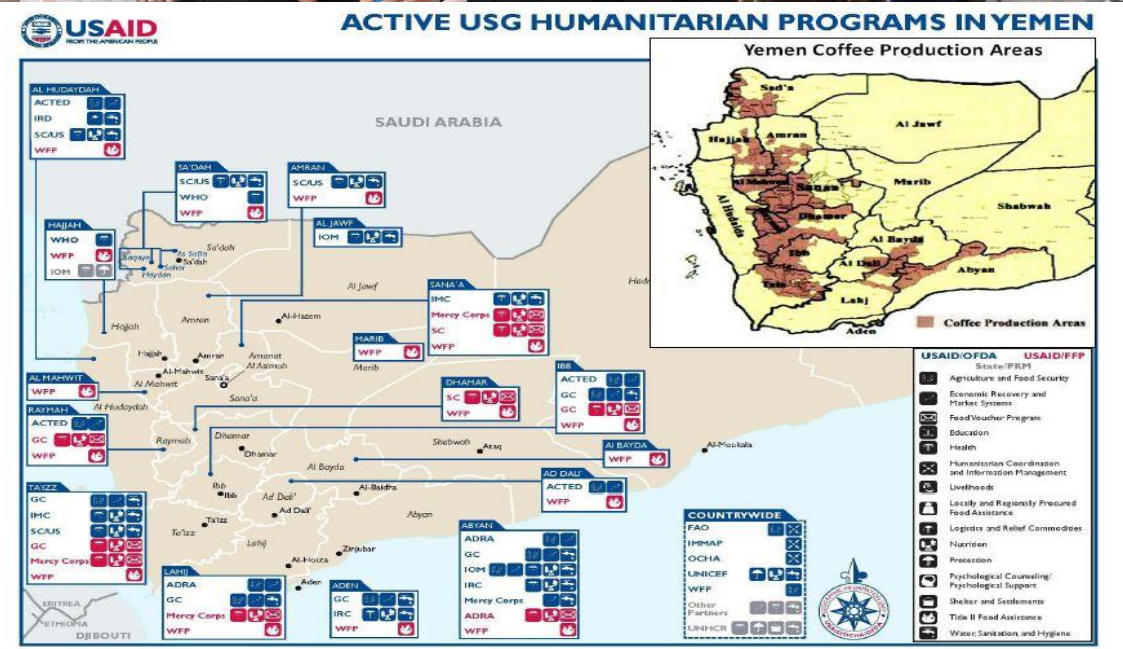
El principal diario de Brasil, el Folha de Sao Paulo también dio primera plana a la toma de la residencia del embajador japonés en Lima. Lo mismo hizo el Los Angeles Times, mientras que el USA Today amplió su cobertura en los subsiguientes días.

Peru 1996



Yemen

September 2012



Continuous Training Is Important!

Questions?